

National Network for Innovative Shipbuilding, Marine  
Research and Training (iSMART)

**Progress Report**

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# Outline

- The iSMART Network Concept
- Approach
  - Engaging Canada's marine sector
  - Two workshops
- Summary of UBC Workshop

# The iSMART Concept

- The objectives of iSMART :
  - Encourage collaborative and innovative marine research among Canadian universities/colleges, research institutions, government agencies and the private sector that reflects the needs of the Canadian marine community and supports Canadian competitiveness on the global stage.
  - Establish a national shipbuilding/marine network to undertake relevant applied research and contribute to the development of innovative technologies.

# The iSMART Concept

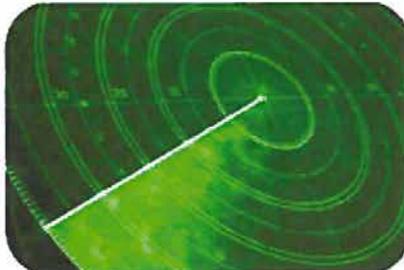
- The objectives of iSMART (continued):
  - Improve marine-related educational programs to yield highly-qualified graduates for employment in Canadian industry and government.
  - Provide contractors with potential areas for investment that could generate long-term economic benefits for the broader marine sector in Canada while helping the contractors meet their obligations under the Industrial and Technological Benefits (ITB) Policy.

# What is the Broader Marine Sector?

- Examples of Sub-Sectors (source: ISED)



**Shipbuilding, Repair,  
Maintenance and Refit**



**Mission Systems**



**Ship Platform Systems**



**Offshore Oil and Gas Structures  
and Equipment**



**Ocean Technologies**



**Design, Engineering and Related  
Professional Services**

# The Approach

- In developing iSMART, it was considered important to engage with the Canadian marine community, seek the input, and gain a level of commitment to iSMART.
- Two one-day workshops were planned for seeking input from the stakeholders (academia, industry and government):
  - The UBC Workshop on July 6, 2016
  - The MU Workshop on September 26, 2016

# The UBC Workshop

- The overall objective of the one-day workshop was to establish the technology areas that iSMART should focus on and also solicit input on how the Network should be organized.
- The workshop participants were carefully invited to broadly represent the Canadian marine community.
- There were approximately equal numbers of participants from industry, academia and government (35 people in total).



# The UBC Workshop – Morning Sessions

- The morning sessions were devoted to providing a context for the discussions.
- Presentation topics:
  - A general overview of current trends in the world marine industry,
  - How marine technology is developed in different countries,
  - An overview of current capabilities in marine technology of Canadian universities, and
  - Presentations from industry and government on how the presenters' organizations currently satisfy their research and training needs. They also provided input on how iSMART could be organized.

# The UBC Workshop – Afternoon Sessions

- Identifying which marine research themes are considered most relevant for Canada.
- Establishing which organizational model would be most suitable for iSMART and also which is the best strategy to adopt for setting up the Network.
- Breakout sessions were held in which groups of five or six participants brainstormed the issues and then presented their findings to the entire workshop.

# The UBC Workshop – Key Findings

- Technologies
- Education and Training
- Strategy and Roadmap Development
- Potential Models for iSMART
- Next Steps

# Key Findings – Technology Themes

- The first seven technologies were identified in order of importance
  - **Green ship technologies**
  - **Marine simulation**
  - **Advanced shipbuilding technologies**
  - **Ship design issues concerned with systems design and modeling**
  - **Arctic technology**
  - **Cyber security**
  - **Automation and control**
- The importance of these themes is consistent with the opinions of the broad global marine community.
- The appearance of Arctic technology is of course a reflection of Canada's major interest in the Arctic.

# Key Findings – Education and Training

- The main recommendations for improving education and training in marine sector are
  - **Greater use of work-terms**
  - **Curriculum improvements**
  - **Mid-career training**
  - **Better preparation for high school students / greater awareness**
  - **Practical shipyard experience**
- A separate iSMART workshop is needed to discuss education and training.

# Key Findings – Strategy and Roadmap Development

- In developing a strategy for implementing iSMART, the following factors were considered in order of importance:
  - **Emphasize research needs of Canadian marine industry**
  - **Form multi-university partnerships in Canada**
  - **Create/state a clear purpose and terms of reference**
  - **Technological business opportunities**
  - **Act as a clearinghouse for current funding sources**

## Key Findings – Models for iSMART

- The participants were asked to consider what type of organization iSMART should adopt.
- A few existing collaborative arrangements in North America and Europe were discussed.
- Subsequent investigations suggest that CARIC (Consortium for Aerospace Research and Innovation in Canada) might be an excellent model for iSMART.

# Key Findings – Next Steps

- Issues that should be given priority in initiating the process of setting up iSMART as recommended by the participants in order of priority are:
  - **Get buy-in from industry**
  - **Establish sources of funding**
  - **Develop membership for the National Network**
  - **Get buy-in from government**